The Commonwealth of Massachusetts

Return

of the

Municipal Light Department of the Town of Danvers

to the

The Commonwealth of Massachusetts Department of Telecommunications & Energy

For the Year ended December 31,

2011

Name of officer to whom correspondence should be addressed regarding this report: Official title: Town Accountant/DPW Business Mgr.

Leonard A. Marshall

Office address: 1 Sylvan Street, Town Hall Danvers, MA 01923

Form AC-19

Anr	ual Report of The Town of Danvers Year Ended December	er 31, 2011
	GENERAL INFORMATION	Page 3
1.	Name of town (or city) making report.	Danvers
2.	If the town (or city) has acquired a plant, Kind of plant, whether gas or electric. Owner from whom purchased, if so acquired. Date of votes to acquire a plant in accordance with the provisions of chapter 164 of the General Laws. Record of votes: First vote: Yes, ; No, Second vote: Yes, ; No, Date when town (or city) began to sell gas and electricity,	Electric 01/03/1889
3.	Name and address of manager of municipal lighting: Wayne P. Marquis Town Manager 1 Sylvan Street, Town Hall, Danvers, MA 01923	
4.	Name and address of mayor or selectmen: Keith Lucy William H. Clark, Jr. Michael Powers 1 Sylvan Street, Town Hall, Danvers, MA 01923 Daniel Bennett	
5.	Gardner S. Trask Name and address of town (or city) treasurer: Joseph L. Collins 1 Sylvan Street, Town Hall, Danvers, MA 01923	
6.	Name and address of town (or city) clerk: Joseph L. Collins 1 Sylvan Street, Town Hall, Danvers, MA 01923	
7.	Names and addresses of members of municipal light board: Walter Milano Joseph Younger 2 Burroughs Street, Danvers, MA 01923 Lawrence Crowley	
8.	Total valuation of estates in town (or city) according to last State valuation (taxable)	\$ 3,930,282,886
9.	Tax rate for all purposes during the year: Residential Open Space Commercial/Industrial/Personal Property	\$13.93 \$19.38
	Amount of manager's salary: Town Manager Utility Director Amount of manager's bond:	\$162,058 \$115,045 \$20,000
12.	Amount of salary paid to members of municipal light board (each):	none

FURNISH SCHEDULE OF ESTIMATES REQUIRED BY GENERAL LAWS, CHAPTER 164, SECTION 57 FOR GAS AND ELECTRIC LIGHT PLANTS FOR THE FISCAL YEAR, ENDING DECEMBER 31, NEXT. Amount **INCOME FROM PRIVATE CONSUMERS:** 1 From sales of gas 2 From sales of electricity 46,794,800 3 **TOTAL** 46,794,800 4 5 **EXPENSES** 6 For operation, maintenance and repairs 41,449,100 7 For interest on bonds, notes or scrip 170,000 8 For depreciation fund (3-5 % as per page 9) 3,768,800 9 For sinking fund requirements 10 For note payments 11 For bond payments 12 For loss in preceding year 13 **TOTAL** 45,387,900 14 15 COST: 16 Of gas to be used for municipal buildings 17 Of gas to be used for street lights 18 Of electricity to be used for municipal buildings 893,996 19 Of electricity to be used for street lights 158,267 20 Total of above items to be included in the tax levy 1,052,263 21 22 New construction to be included in the tax levy Total amounts to be included in the tax levy 1,052,263 **CUSTOMERS** Names of cities or towns in which the plant supplies Names of cities or towns in which the plant supplies GAS, with the number of customers' ELECTRICITY, with the number of customers' meters in each. meters in each. Number of Customers' City or Town City or Town Meters. Dec. 31 None Danvers, MA **TOTAL TOTAL**

	APPROPRIA	TIONS SINCE BEGIN	INING OF YEAR		
(Ind	clude also all items charge direc	t to tax levy, even wh	ere no appropriation is ma	de or required.)	
FOR (*At *At	CONSTRUCTION OR PURCHA meeting meeting	ASE OF PLANT	, to be paid from ** , to be paid from **	TOTAL _	0
FOR	THE ESTIMATED COST OF TH TO BE USED BY THE CITY O		ICITY		
1. 2.	Street lights Municipal buildings	or Town For.			158,267 893,996
3.				TOTAL _	1,052,263
* Date	e of meeting and whether regula	r or special	** Here insert bonds,	notes or tax levy	
	CHA	ANGES IN THE PRO	PERTY		
1.	Describe briefly all the importation including additions, alterations In electric property:				
	In gas property:	Not applicable			

Bonds
(Issued on Account of Gas or Electric Lighting.)

		Amount of	Period of Payr		Interest		Amount Outstanding
When Authorized*	Date of Issue	Original Issue **	Amounts	When Payable	Rate	When Payable	at End of Year
04/16/1888	02/01/1899	15,000					
04/12/1896	06/01/1899	11,000					
03/23/1897	06/01/1897	4,000					
07/02/1898	07/01/1898	5,000					
05/15/1899	04/01/1899	4,000					
04/05/1900	04/01/1900	1,500					
03/18/1901	04/01/1901	5,500					
04/08/1903	04/01/1903	2,000					
04/18/1904	04/01/1904	1,400					
04/17/1905	04/01/1905	20,000					
03/25/1907	04/01/1907	9,000					
04/01/1908	07/01/1908	11,500					
01/16/1911	02/01/1911	3,000					
04/01/1911	04/01/1911	8,000					
03/15/1912	05/01/1912	4,000					
02/08/1913	10/01/1913	7,000					
01/24/1910	02/01/1910	12,000					
03/18/1935	06/01/1935	15,000					
	10/01/1941	40,000					
04/03/1952	05/15/1952	50,000					
03/18/1957	07/01/1957	75,000					
05/07/1962	10/15/1962	275,000					
01/20/1975	07/15/1976	400,000					
05/15/1978	11/15/1978	2,000,000					
5/17/2004	7/11/2008	4,847,221	variable	July	variable	July and January	3,895,00
5/19/2008	7/1/2010	4,400,000	variable	July	variable	July and January	4,150,00
5/19/2008	7/7/2011	900,000	60,000	July	variable	July and January	900,00
	TOTAL	13,126,121				TOTAL	8,945,00

The bonds and notes outstanding at end of year should agree with the Balance Sheet.

When bond and notes are repaid report the first three columns only

^{*} Date of meeting and whether regular or special

^{**} List original issues of bonds and notes including those that have been repaid

Town Notes

(Issued on Account of Gas or Electric Lighting.)

		Amount of	Amount of Period of Payments In			Interest	Amount Outstanding
When Authorized*	Date of Issue	Original Issue **	Amounts	When Payable	Rate	When Payable	at End of Year
17-May-04	04-Feb-05	1,000,000	1,000,000	2/3/2006	3.25	2/3/2006	-
	15-Jul-05	750,000	750,000	7/14/2006	3.75	7/14/2006	-
	03-Feb-06	1,000,000	1,000,000	7/14/2006	4.5	7/14/2006	0
	14-Jul-06	1,750,000	1,750,000	7/13/2007	4.5	7/13/2007	0
	08-Dec-06	2,700,000	2,700,000	7/13/2007	3.54	7/13/2007	0
	13-Jul-07	4,394,444	4,394,444	7/11/2008	4.25	7/11/2008	0
19-May-08	06-Dec-08	2,000,000	2,000,000	7/10/2009	2.5	7/10/2009	0
	10-Jul-09	4,400,000	4,400,000	7/9/2010	2.0	7/9/2010	0
	09-Jul-10	900,000	900,000	7/8/2011	1.5	7/8/2011	0
	TOTAL	18,894,444				TOTAL	Λ

The bonds and notes outstanding at end of year should agree with the Balance Sheet.

When bond and notes are repaid report the first three columns only

^{*} Date of meeting and whether regular or special

^{**} List original issues of bonds and notes including those that have been repaid

PAGE 9 IS A BLANK PAGE

	COMPARATIVE BALANCE SHEET Assets and Other Debits								
Line No.		Title of Account (a)	Balance Beginning of Year (b)	Balance End of Year (c)	Increase or (Decrease) (d)				
1		UTILITY PLANT							
2		Utility Plant - Electric (P. 17)	26,183,510	26,276,979	93,469				
3	101	Utility Plant - Gas (P. 20)			0				
4									
5		Total Utility Plant	26,183,510	26,276,979	93,469				
6									
7									
8									
9 10									
11		FUND ACCOUNTS							
12	125	Sinking Funds			0				
13		Depreciation Fund (P. 14)	5,196,464	4,507,464	(689,000)				
14		Other Special Funds	22,728,664	20,775,413	(1,953,251)				
15	.20	Total Funds	27,925,128	25,282,877	(2,642,251)				
16		CURRENT AND ACCRUED ASSETS			(=, = :=, = :)				
17	131	Cash (P. 14)	(55,762)	(1,299,947)	(1,244,185)				
18		Special Deposits	670,048	938,829	268,781				
19		Working Funds	58,054	49,161	(8,893)				
20	141	Notes Receivable			0				
21	142	Customer Accounts Receivable	5,004,936	5,464,379	459,443				
22	143	Other Accounts Receivable	179,608	134,398	(45,210)				
23	146	Receivables from Municipality	301,189	551,568	250,379				
24	151	Materials and Supplies (P. 14)	2,167,893	2,331,023	163,130				
25									
26		Prepayments	1,281,824	1,609,375	327,551				
27	174	Miscellaneous Current Assets	348,516	410,784	62,268				
28		Total Current and Accrued Assets	9,956,306	10,189,570	233,264				
29	404	DEFERRED DEBITS							
30		Unamortized Debt Discount							
31		Extraordinary Property Losses							
32	185	Other Deferred Debits			0				
33		Total Deferred Debits			0				
34		Total Assets and Other Dehits	64 064 044	61 740 426	(2 315 510)				
35		Total Assets and Other Debits	64,064,944	61,749,426	(2,315,518)				

COMPARATIVE BALANCE SHEET Liabilities and Other Credits

			Balance	Balance	Increase
Line		Title of Account	Beginning	End	or
No.		(a)	of Year	of Year	(Decrease)
			(b)	(c)	(d)
1		APPROPRIATIONS			
2	201	Appropriations for Construction	-	-	0
3		SURPLUS			
4	205	Sinking Fund Reserves			0
5	206	Loans Repayment	2,333,504	2,333,504	0
6	207	Appropriations for Construction Repayments			0
7	208	Unappropriated Earned Surplus (P. 12)	27,331,287	26,178,936	(1,152,351)
8		Total Surplus	29,664,791	28,512,440	(1,152,351)
9		LONG TERM DEBT			
10	221	Bonds (P. 6)	9,505,000	8,945,000	(560,000)
11	231	Notes Payable (P. 7)			0
12		Total Bonds and Notes	9,505,000	8,945,000	(560,000)
13		CURRENT AND ACCRUED LIABILITIES			· · · · · · · · ·
14	232	Accounts Payable	2,392,441	3,290,743	898,302
15	234	Payables to Municipality			0
16	235	Customers' Deposits	476,881	432,794	(44,087)
17	236	Taxes Accrued			0
18	237	Interest Accrued	198,649	196,684	(1,965)
19	242	Miscellaneous Current and Accrued Liabilities	3,265,782	3,822,647	556,865
20		Total Current and Accrued Liabilities	6,333,753	7,742,868	1,409,115
21		DEFERRED CREDITS			
22	251	Unamortized Premium on Debt			0
23		Customer Advances for Construction			0
24	253	Other Deferred Credits	18,357,486	16,324,253	(2,033,233)
25		Total Deferred Credits	18,357,486	16,324,253	(2,033,233)
26		RESERVES			,
27		Reserves for Uncollectible Accounts	203,914	224,865	20,951
28		Property Insurance Reserve	,	,	. 0
29		Injuries and Damages Reserves			0
30		Pensions and Benefits Reserves			0
31		Miscellaneous Operating Reserves			0
32		Total Reserves	203,914	224,865	20,951
33		CONTRIBUTIONS IN AID OF	, -	,	- ,
		CONSTRUCTION			
34	271	Contributions in Aid of Construction			0
35	'	Total Liabilities and Other Credits	64,064,944	61,749,426	(2,315,518)
30		Total Elabilitios and Other Oroalis	01,001,011	31,7 10, 120	(=,515,510)

	STATEMENT OF INCOME FOR THE YEAR	cember 31, 2011	raye 12
	STATEMENT OF INCOMETOR THE TEAR	T	Increase or
Line	Account	Current Year	Increase or (Decrease) from
No.	(a)	(b)	Preceding Year
110.	(a)	(b)	(c)
1	OPERATING INCOME		(0)
2	400 Operating Revenues (P. 37 and 43)	42,301,539	(2,937,327)
3	Operating Expenses:	42,001,000	(2,557,527)
4	401 Operation Expenses (p. 42 and 47)	40,564,440	(1,765,550)
5	402 Maintenance Expense	1,013,156	(10,203)
6	403 Depreciation Expense	2,925,334	139,863
7	407 Amortization of Property Losses	_,=,==,==.	,
8			
9	408 Taxes (P. 49)	32,471	4,060
10	Total Operating Expenses	44,535,401	(1,631,830)
11	Operating Income	(2,233,862)	,
12	414 Other Utility Operating Income (P. 50)		, , , ,
13	, , ,		
14	Total Operating Income	(2,233,862)	(1,305,497)
15	OTHER INCOME		,
16	415 Income from Merchandising, Jobbing,		
	and Contract Work (P. 51)	105,816	(28,218)
17	419 Interest Income	72,025	(61,367)
18	421 Miscellaneous Nonoperating Income (P. 21)	2,039,849	361,679
19	Total Other Income	2,217,690	272,094
20	Total Income	(16,172)	(1,033,403)
21	MISCELLANEOUS INCOME DEDUCTIONS	,	,
22	425 Miscellaneous Amortization		
23	426 Other Income Deductions		
24	Total Income Deductions		
25	Income Before Interest Charges	(16,172)	(1,033,403)
26	INTEREST CHARGES		
27	427 Interest on Bonds and Notes	339,133	98,760
28	428 Amortization of Debt Discount and Expense	(32,683)	165,515
29	429 Amortization of Premium on Debt - Credit		
30	431 Other Interest Expense	9,552	(64,323)
31	432 Interest: Charged to Construction - Credit		
32	Total Interest Charges	316,002	199,952
33	NET INCOME	(332,174)	(1,233,355)
	EARNED SURPLUS		
Line	Account		
No.	(a)		
34	208 Unappropriated Earned Surplus (at beginning of period)		27,331,287
35	pending labor distribution adjustment		387
36			
37	433 Balance Transferred from Income		(332,174)
38	434 Miscellaneous Credits to Surplus (P. 21)	200 500	
39	435 Miscellaneous Debits to Surplus (P. 21)	820,566	
40	436 Appropriations of Surplus (P. 21)		
41	437 Surplus Applied to Depreciation	00.470.001	
42	208 Unappropriated Earned Surplus (at end of period)	26,178,934	
43		22.22.	00.000 =00
44	TOTALS	26,999,500	26,999,500

	CASH BALANCES AT END OF YEAR		rage 14
Line	Items		Amount
No.	(a)		(b)
1	Operation Fund		(1,299,947)
2	Interest Fund		
3	Bond Fund		
4	Construction Fund		
5			
6			
7			
8			
9			
10			
11			
12		TOTAL	(1,299,947)
	RIALS AND SUPPLIES (Accounts 151-159, 163)		(,,- ,
	Summary per Balance Sheet		
		Amount End of	Year
Line	Account	Electric	Gas
No.	(a)	(b)	(c)
13	Fuel (Account 151) (See Schedule, Page 25)	, ,	. ,
	Fuel Stock Expenses (Account 152)		
	Residuals (Account 153)		
	Plant Materials and Operating Supplies (Account 154 (151))		
	Merchandise (Account 155)		
	Other Materials and Supplies (Account 156)		
I	Nuclear Fuel Assemblies and Components - In Reactor (Account 157)		
	Nuclear Fuel Assemblies and Components - Stock Account (Account 158)		
I	Nuclear Byproduct Materials (Account 159)		
	Stores Expense (Account 163)	139,837	
23		139,837	0
	PRECIATION FUND ACCOUNT (Account 126)	100,001	
Line	The state of the		Amount
No.	(a)		(b)
	DEBITS		(~)
	Balance of account at beginning of year		5,196,464
	Income during year from balance on deposit (interest)		15,085
	Amount transferred from income (depreciation)		2,925,334
	Bond proceeds		_,5_5,551
29	 -	TOTAL	8,136,883
	CREDITS	IOIAL	3,100,000
	Amount expended for construction purposes (Sec. 57,C.164 of	GL)	3,069,419
I	Amounts expended for renewals, viz:-	○.∟.)	0,000,419
I	Prior Year adjustment		
I	Principal Payment		560,000
I	35		555,000
ı	36		
37			
38			
	Balance on hand at end of year		4,507,464
40	Balance on hand at end of year	TOTAL	
40		IUIAL	8,136,883

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	UTILITY PLANT ELECTRIC (Continued)								
Line		Balance			Other	Adjustments	Balance		
No.	Account	Beginning of Year	Additions	Depreciation	Credits	Transfers	End of Year		
	(a)	(b)	(c)	(d)	(e)	(f)	(g)		
1	4. DISTRIBUTION PLANT								
2	360 Land and Land Rights	419,279					419,279		
3	361 Structures and Improvements	136,122	871	22,992			114,001		
4	362 Station Equipment	9,268,356	8,254	915,930			8,360,680		
5	363 Storage Battery Equipment	0					0		
6	364 Poles Towers and Fixtures	1,159,613	190,241	173,849			1,176,005		
7	365 Overhead Conductors and Devices	5,984,251	510,903	514,330			5,980,824		
8	366 Underground Conduit	131,081		72,302			58,779		
9	367 Underground Conductors and Devices	1,097,530	99,540	173,979			1,023,091		
10	368 Line Transformers	1,075,167	128,249	304,345			899,071		
11	369 Services	156,405	8,781	55,781			109,405		
12	370 Meters	1,241,447	884,980	129,486			1,996,941		
13	371 Installations on Customer's Premises	342,957	4,874	17,960			329,871		
14	372 Leased Prop on Customer's Premises	0					0		
15	373 Streetlight and Signal Systems	1,006,336		117,353			888,983		
16	Total Distribution Plant	22,018,544	1,836,693	2,498,307	0	0	21,356,930		
17	5. GENERAL PLANT								
	382 Computer Hardware	5,306	122,023	265			127,064		
	383 Computer Software	55,200	18,229	2,720			70,709		
18	389 Land and Land Rights	0					0		
19	390 Structures and Improvements	1,418,280	169,060	155,405			1,431,935		
20	391 Office Furniture and Equipment	137,545		19,183			118,362		
21	392 Transportation Equipment	1,292,713		112,544			1,180,169		
22	393 Stores Equipment	1,153		1,128			25		
23	394 Tools, Shop and Garage Equipment	79,119	40,137	8,758			110,498		
24	395 Laboratory Equipment	140,289		12,034			128,255		
25	396 Power Operated Equipment	191,138		20,164			170,974		
26	397 Communication Equipment	215,973	780,628	20,887			975,714		
27	398 Miscellaneous Equipment	78,330		8,913			69,417		
28	399 Other Tangible Property	549,919	52,033	65,025			536,927		
29	Total General Plant	4,164,965	1,182,110	427,026	0	0	4,920,049		
30	Total Electric Plant in Service	26,183,509	3,018,803	2,925,333	0	0	26,276,979		
31	104 Utility Plant Leased to Others	0					0		
32	105 Property Held for Future Use	0					0		
33	107 Construction Work in Progress	0					0		
34	Total Utility Plant Electric	26,183,509	3,018,803	2,925,333	0	0	26,276,979		

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PRODUCTION FUEL AND OIL STOCKS (Included in Account 151)

(Except Nuclear Materials)

- 1. Report below the information called for concerning production fuel and oil stocks.
- 2. Show quantities in tons of 2,000 lbs., gal., or Mcf., whichever unit of quantity is applicable.
- 3. Each kind of coal or oil should be shown separately.
- 4. Show gas and electric fuels separately by specific use.

		4. Show gas and elect	ric fuels separately by			
				Kinds of Fuel and C	il	
		Total				
Line	Item	Cost	Quantity	Cost	Quantity	Cost
No.	(a)	(b)	(c)	(d)	(e)	(f)
1	On Hand Beginning of Year	0				
2	Received During Year	0				
3	TOTAL	0				
4	Used During Year (Note A)	0				
5						
6						
7						
8						
9						
10						
11	Sold or Transferred	0				
12	TOTAL DISPOSED OF	0				
13	BALANCE END OF YEAR	0				
				Kinds of Fuel and C	il - continued	
Line	Item		Quantity	Cost	Quantity	Cost
No.	(g)		(h)	(i)	(j)	(k)
14	On Hand Beginning of Year					
15	Received During Year					
16	TOTAL					
17	Used During Year (Note A)					
18						
19						
20						
21						
22						
23						
24	Sold or Transferred					
25	TOTAL DISPOSED OF					
26	BALANCE END OF YEAR					

Note A -- Indicate specific purpose for which used, e.g., Boiler Oil, Make Oil, Generator Fuel, etc.

	MISCELLANEOUS NONOPERATING INCOME (Account 421)		
Line	Item		Amount
No			
	(a)		(b)
	MMWEC flush of funds		895,272
	Collection/NSF Charges		12,265
3	, ·		2,004
4	Other Income		1,130,307
5			
6		TOTAL	2,039,848
	OTHER INCOME DEDUCTIONS (Account 426)		
Line	Item		Amount
No.	(a)		(b)
7	(ω)		(2)
8			
9			
10			
11			
12			
13			
14		TOTAL	0
	MISCELLANEOUS CREDITS TO SURPLUS (Account 434)	•	
Line	Item		Amount
No.	(a)		(b)
15			(2)
16			
17			
18			
19			
20			
21			
22			
23		TOTAL	0
	MISCELLANEOUS DEBITS TO SURPLUS (Account 435)	•	
Line	Item		Amount
No.	(a)		(b)
	In Lieu of Taxes - Town of Danvers		820,566
25			, -
26			
27			
28			
20			
29			
30			
31			
32		TOTAL	820,566
	APPROPRIATIONS OF SURPLUS (Account 436)		
Line	Item		Amount
No.	(a)		(b)
33	\		0
34			
35			
36			
37			
38			
39			
40		TOTAL	0

MUNICIPAL REVENUES (Account 482,444)

(K.W.H. Sold under the provision of Chapter 269, Acts of 1927)

					Revenue	Average Revenue
Line	Acct.	Gas Schedule		Cubic Feet	Received	Per MCF (cents)
No.	No.	(a)		(b)	(c)	(0.0000)
				()	()	(d)
1						(- 7
2						
3						
4			TOTALS			
					Revenue	Average Revenue
		Electric Schedule		K.W.H.	Received	Per KWH (cents)
		(a)		(b)	(c)	(0.0000)
		. ,		, ,	` ,	(d)
5	444-2	Municipal: (Other Than Street Lighting)		1,886,578	267,180	14.1621
6	444-3	Municipal Power		9,108,683	1,034,548	11.3578
7						
8						
9						
10						
11						
12			TOTALS	10,995,261	1,301,728	11.8390
13	444-1	Street Lighting:		2,238,756	157,390	7.0302
14						
15						
16						
17						
18			TOTALS	2,238,756	157,390	7.0302
19			TOTALS	13,234,017	1,459,118	11.0255

PURCHASED POWER (Account 555)

Line	Names of Util from Which Ele		K.W.H	Amount	Cost per KWH (cents)
No.	Energy is Purch	nased Voltage Received			(0.0000)
	(a)	(b)	(c)	(d)	(e)
20	MMWEC	Town Line (115kV)	139,611,383	16,220,717	11.6185
21	Macquarie	Town Line (115kV)	91,233,900	8,126,674	8.9075
22	Miller Hydro	Town Line (115kV)	10,678,794	678,103	6.3500
23	NEPEX	Town Line (115kV)	95,790,812	4,132,704	
24					
25					
26					
27					
28					
29		TOTAL	S 337,314,889	29,158,198	8.6442

SALES FOR RESALE (Account 447)

	Names of Utilities				Revenue per
Line	to Which Electric	Where and at What	K.W.H	Amount	KWH (cents)
No.	Energy is sold	Voltage Delivered	(c)	(d)	(0.0000)
	(a)	(b)			(e)
30					n/a
31					
32					
33					
34					
35					
36					
37					
38					
39		TOTALS	0	0	

- 1. Report below the amount of operating revenue for the year for each prescribed account and the amount of increase or decrease over the preceding year.
- 2. If increases and decreases are not derived from previously reported figures, explain any inconsistencies.
- 3. Number of customers should be reported on the basis of meters, plus number of late rate accounts except where separate of such duplicate customers included in the classification.

ELECTRIC OPERATING REVENUES (Account 400)

meter readings are added for billing purposes, one customer shall be counted for each group of meters so added. The average number sales should be given in a footnote. includes customers counted more than once because of special services, such as water heating, etc., indicate in a footnote the numb greater than 1000 KW. See Account 442 of the Uniform System

of customers means the average of the 12 figures at the close of eac 5. Classification on Commercial and Industrial Sales, Account 44 month. If the customer count in the residential service classification Large (or Industrial) may be according to the basis of classification regularly used by the respondent if such basis of classification is n of Accounts. Explain basis of Classification

4. Unmetered sales should be included below. The details of suc

		Operating Reve	enues	Kilowatt-hours Sold		Average Num	ber of
						Customers per	r Month
			Increase or		Increase or		Increase or
		Amount for	(Decrease) from	Amount for	(Decrease) from	Number for	(Decrease) from
Line	Account	Year	Preceding Year	Year	Preceding Year	Year	Preceding Year
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)
1	SALES OF ELECTRICITY						
2	440 Residential Sales	14,053,740	(785,893)	92,335,844	(1,221,351)	10,996	27
3	442 Commercial and Industrial Sales						
4	Small Commercial B Sales	3,784,038	(107,024)	25,641,182	435,420	1,371	24
5	Large Commercial C Sales	24,078,636	(1,777,681)	191,494,904	(3,350,921)		(5)
6	444 Municipal Sales	1,459,118	(237,141)	13,234,017	904,900	126	0
7	445 Other Sales to Public Authorities						
8	446 Sales to Railroads and Railways						
9	448 Interdepartmental Sales						
10	449 Miscellaneous Sales	169,545	3,067	901,575	(1,563)	203	1
11	Total Sales to Ultimate Consumers	43,545,077	(2,904,672)	323,607,522	(3,233,515)	13,086	47
12	447 Sales for Resale						
13	Total Sales of Electricity*	43,545,077	(2,904,672)	323,607,522	(3,233,515)	13,086	47
14	OTHER OPERATING REVENUES						
15	450 Forfeited Discounts	(1,245,338)	32,655				
16	451 Miscellaneous Service Revenues				* Includes revenues	s from	
17	453 Sales of Water and Water Power				application of fuel c	lauses \$	18,696,241
18	454 Rent from Electric Property						
19	455 Interdepartmental Rents	1,800					
20	456 Other Electric Revenues				Total KWH to which	applied	320,625,098
21							
22							
23							
24							
25	Total Other Operating Revenues	(1,243,538)	32,655				
26	Total Electric Operating Revenue	42,301,539	(2,872,017)				

SALES OF ELECTRICITY TO ULTIMATE CONSUMERS

Report by account number the K.W.H. sold, the amount derived and the number of customers under each filed schedule

or contract. Municipal sales, contract sales and unbilled sales may be reported separately in total.

Line	Account Schedule		K.W.H.	Revenue	Average Revenue per KWH	Number of C	
No.	No.	(a)	(b)	(c)	(cents) (0.0000)	July 31 (e)	Dec 31 (f)
1	400.000	Domestic A	92,335,844	14,053,740	(d) 0.1522	10,987	10,996
		Domestic Heat D	02,000,011	11,000,710	0.1022	10,001	10,000
2		Small Commercial B	25,641,182	3,784,038	0.1476	1,359	1,371
4		Large Commercial C-II	135,643,194	17,166,492	0.1266	375	373
5 6		Large Commercial AMC Streetlighting	55,851,710 2,238,756	6,912,144 157,390	0.1238 0.0703	17 1	17 1
7		Municipal Power MB	1,886,578	267,180	0.0703	108	108
8		Municipal Power MC	9,108,683	1,034,548	0.1136	16	17
9		Protective Lighting	901,575	169,545	0.1881	204	203
10							
11							
12 13							
14							
15							
16							
17							
18 19							
20							
		S TO ULTIMATE					
	CONSUMER	S (page 37 Line 11)	323,607,522	43,545,077	0.1346	13,067	13,086

	ELECTRIC OPERATION AND MAINTENANCE EXPENSES - Continued						
		Amount	Increase or				
Line	Account	for Year	(Decrease) from				
No.	(a)	(b)	Preceding Year				
			(c)				
1	ADMINISTRATIVE AND GENERAL EXPENSES - Cont.						
2	Maintenance:						
3	932 Maintenance of general plant	361,895	115,486				
4	Total administrative and general expenses	361,895	115,486				
5	Total Electric Operation and Maintenance Expenses	41,577,596	(1,775,753)				

SUMMARY OF ELECTRIC OPERATION AND MAINTENANCE EXPENSES

Line	Functional Classification	Operation	Maintenance	Total
No.	(a)	(b)	(c)	(d)
6	Power Production Expenses			
7	Electric Generation:			
8	Steam Power:			
9	Nuclear Power			
10	Hydraulic Power			
11	Other Power			
12	Other Power Supply Expenses	29,034,471		29,034,471
13	Total power production expenses	29,034,471		29,034,471
14	Transmission Expenses	3,995,188		3,995,188
15	Distribution Expenses	2,123,258	651,261	2,774,519
16	Customer Accounts Expenses	1,065,893		1,065,893
17	Sales Expenses			0
18	Administrative and General Expenses	4,345,630	361,895	4,707,525
19	Total Electric Operation and			
20	Maintenance Expenses	40,564,440	1,013,156	41,577,596

21 Ratio of operating expenses to operating revenues (carry out decimal two places, (e.g., 0.00%)

Compute by dividing Revenues (Acct 400) into the sum of Operation and Maintenance Expenses (Page 42, line 20 (d), Depreciation (Acct 403) and Amortization (Acct 407)

1.05%

22 Total salaries and wages of electric department for year, including amounts charged to operating expenses, construction and other accounts.

3,900,503

23 Total number of employees of electric department at end of year including administrative, operating, maintenance, construction and other employees (including part-time employees)

47

Annual Report of The Town of Danvers Year Ended December 31, 2011 Page 50 OTHER UTILITY OPERATING INCOME (Account 414) Report below the particulars called for in each column Amount Gain or Amount of Amount of of Operating (Loss) from Property Expenses Operation Line Investment Department No. (d) (a) (b) (c) (e)

NONE

TOTALS

TAXES CHARGED DURING THE YEAR

- This schedule is intended to give the account distribution of total taxes charged to operations and other final accounts during the year.
- Do not include gasoline and other sales taxes which have been charged to accounts to which the material on which the tax was levied which the tax was levied was charged. If the actual or estimated amounts of such taxes are known, they should be shown as a footnote and designated whether estimated or actual amounts.
- 3. The aggregate of each kind of tax should be listed under the appropriate heading of "Federal", "State" and "Local" in such manner that the total tax for each State and for all subdivisions can be readily ascertained.
- 4. The accounts to which the taxes charged were distributed should be shown in columns (c) to (h). Show both the utility department and number of account charged. For taxes charged to utility plant show the number of the appropriate balance sheet plant account or subaccount.
- For any tax which it was necessary to apportion more than one utility department account, state in a footnote the basis of apportioning such tax.
- Do not include in this schedule entries with respect to deferred income taxes, or taxes collected through payroll deductions or otherwise pending transmittal of such taxes to the taxing authority.

designa	ted whether estimated or actual amounts	the appropriate balance sheet plant account or subaccount.			of such taxes to the taxing authority.				
		Total Taxes							
		Charged							
Line	Kind of Tax	During Year	Electric	Gas					
No.	(a)	(omit cents)	Acct 408,409	Acct 408,409					
	(*)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
1		(4)	(0)	(4)	(4)	(-)	(3)	(-1)	(*)
2	local								
3									
4									
5									
6									
7									
8									
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22									
23									
24									
25									
26									
27									
28	TOTALS								

ROM MERCHANDISE, JOBBING, AND CONTRACT WO

Report by utility departments the revenue, costs, expenses, and net income from merchandising, jobbing, and contract work during the year.

	and contract work during the year.				
		Electric	Gas	Other Utility	
Line	Item	Department	Department	Department	Total
No.	(a)	(b)	(c)	(d)	(e)
	Revenues:	()	()	()	()
2	Merchandise sales, less discounts,				0
3	allowances and returns				Ĭ
4	Contract work	94,351			04.251
		94,331			94,351
5	Commissions				
6	Other (list according to major classes)				
7					
8					
9					
10	Total Revenues	94,351	0	0	94,351
11		,			·
12					
1	Costs and Expenses:				
14	Cost of sales (list according to major				
1					
15	classes of cost)				
16					
1 1	Materials	0			0
18	Outside Service Labor				
19					
20					
21					
22					
23					
24					
25	Calas Esmanas				
	Sales Expenses				
	Customer accounts expenses				
	Administrative and general expenses				
29					
30					
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45					
46					
47					
48					
49					
50	TOTAL COSTS AND EXPENSES	0	0	0	0
51	Net Profit (or loss)	94,351	0	0	94,351
31	146(11011(011055)	∌ + ,301	U	U	₹,JUI

SALES FOR RESALE (Account 447) - Continued

5. If a fixed number of kilowatts of maximum demand is specified in the power contract as a basis of billings to the customer this number should be shown in column (f). The number of kilowatts of maximum demand to be shown in column (g) and (h) should be actual based on monthly readings and should be furnished whether or not used in th determination of demand charges. Show in column (i) type of demand reading (instantaneous, 15, 30, or 60 minutes

integrated).

- 6. The number of kilowatt-hours sold should be the quantities shown by the bills rendered to the purchasers.
- 7. Explain any amounts entered in column (n) such as fuel or other adjustments.
- 8. If a contract covers several points of delivery and small amounts of electric energy are delivered at each point, such sales may be grouped.

Type of	Voltage	Revenue (Omit Cents)					Revenue per kwh	
Demand	at Which	Kilowatt-	Capacity	Energy	Other	1	(CENTS)	
Reading	Delivered	Hours	Charges	Charges	Charges	Total	(0.0000)	Line
(i)	(j)	(k)	(I)	(m)	(n)	(o)	(p)	No.
							n/a	1
								2
								3
								4
								6
								7
								2 3 4 5 6 7 8
								9
								10 11
								12
								13
								14
								15
								16 17
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								19
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								28 29
								30
								31
								32
								33
								34
								35 36
								37
								38
								39
								40
	TOTALS:	0	0.00	0.00		0.00		41

ELECTRIC ENERGY ACCOUNT

Report below the information called for concerning the disposition of electric energy generated, purchased and interchanged for the year.

	anged for the year.				
Line.	Item			Kilowatt-hours	
No.	(a)			(b)	
1	SOURCES OF ENERGY				
2	Generation				
3	Steam				
4	Nuclear				
5	Hydro				
6	Other				
7	Total Generation				
8	Purchases			241,524,077	
9		(In (gross)	337,314,889		
	Interchanges	< Out (gross)	241,524,077		
11		(Net (Kwh)		95,790,812	
12		(Received			
	Transmission for/by others (wheeling) < Delivered 0				
14		(Net (Kwh)		0	
	TOTAL			337,314,889	
16	DISPOSITION OF ENERGY				
	Sales to ultimate consumers (including interdepartmenta	al sales)		321,557,244	
-	Sales for resale				
	Energy furnished without charge				
	Energy used by the company (excluding station use):				
21	Electric department only			969,788	
	Energy losses				
23	Transmission and conversion losses				
24	Distribution losses	4.38%	14,787,857		
25	Unaccounted for losses				
26	Total energy losses			14,787,857	
27	Energy losses as percent of total on line 15	4.38%			
28			TOTAL	337,314,889	

7 4 11 14	GENERATING STATIONS Pages 58 through 66							
		ATION STATISTICS (Except Nuclear)	(Large Stations)		Pages 58-59			
Line	Item	Plant	Plant	Plant	Plant			
No.	(a)	(b)	(c)	(d)	(e)			
2								
3								
4								
5 6								
		GENERATING STAT	IONS		Pages 60-61			
Line	Item	Plant	Plant	Plant	Plant			
No.	(a)	(b)	(c)	(d)	(e)			
1								
3	NONE							
4								
5								
6								
	HYDROELEC	TRIC GENERATING			Pages 62-63			
Line	Item	Plant	Plant	Plant	Plant			
No.	(a)	(b)	(c)	(d)	(e)			
2								
3								
4								
5 6								
	COMBUSTION ENGINE	E AND OTHER GEN	ERATING STATIO)NS	Pages 64-65			
Line	Item	Plant	Plant	Plant	Plant			
No.	(a)	(b)	(c)	(d)	(e)			
1								
3	NONE							
4								
5								
6								
		ATION STATISTICS			Page 66			
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)			
1			``					
3	NONE							
4								
5								
5 6								

TRANSMISSION LINE STATISTICS

Report information concerning transmission line as indicated below.

	3								
				Type of Length (Pole Miles)		Number	Size of		
		nation	Operating	Supportive		On Structures of		Conductors	
Line	From	То	Voltage	Structure	Line Designated		Circuits	and Material	
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	
1									
2 3 4 5 6 7									
3									
4									
5									
6									
7									
8									
8 9									
10									
11									
12									
13									
14									
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30									
31									
32									
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36									
37									
38									
39									
40									
41									
42									
42									
43									
44									
45									
46 47				TOTALS	0		0		
	* where oth	or than 60	cycle 3 nha				0		
	* where other than 60 cycle, 3 phase, so indicate.								

SUBSTATIONS

- 1. Report below the information called for concerning substations of the respondent as of the end of the year.
- 2. Substations which serve but one industrial or street railway customer should not be listed hereunder.
- 3. Substations with capacities of less that 5000 kva, except those servin 6. Designate substations or major items of equipment leased from others, jointly

character, but the number of such substations must be shown.

- 4. Indicate in column (b) the functional character of each substation, designating whether transmission or distribution and whether attended or unattended.
- 5. Show in columns (i), (j), and (k) special equipment such as rotary converters, rectifiers, condensers, etc. and auxiliary equipment for increasing capacity.
- customers with energy for resale, may be grouped according to functional owned with others, or operated otherwise than by reason of sole ownership by

the respondent. For any substation or equipment operated under lease, give

name of lessor, date and period of lease and annual rent. For any substation or equipment operated other than by reason of sole ownership or lease, give name of co-owner or other party, explain basis of sharing expenses of other accounting between the parties, and state amounts and accounts affected in respondent's books of account. Specify in each case whether lessor, co-owner or other party is an associated company.

									sion Appara		
		Character		Volta	ige	Capacity of	Number of	Number of		cial Equipn	
	Name and Location	of				Substation in kva	Transformers	Spare	Type of	Number	Total
Line	of Substation	Substation	Primary	Secondary	Tertiary	(In Service)	In Service	Transformers	Equipment	of Units	Capacity
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
1	Danversport	Unattended Dist.	23,000	4,160		7,500	2				
2	Highlands	Unattended Dist.	23,000	4,160		10,000	1				
3	Hathorne	Unattended Dist.	23,000	2,400		2,000	1				
4	Hathorne	Unattended Dist.	23,000	4,160		3,750	1				
5	Pond St.	Unattended Dist.	23,000	4,160		22,500	2				
6	Northland	Unattended Dist.	23,000	4,160		7,500	1				
7	Conant St.	Unattended Dist.	23,000	4,160		7,500	1				
8	Ferncroft	Unattended Dist.	23,000	4,160		10,000	1				
9	South Danvers #42	Unattended Dist.	115,000	23,000		150,000	3				
10	Cabot Road	Unattended Dist.	23,000	4,160		30,000	2				
11	Wood Electric	Unattended Dist.	23,000	4,160		40,000	2				
12											
13											
14											
15											
16											
17											
18											
19											
20											
21											
22											
23											
24											
					TOTALS	290,750	17	0			

OVEDHEND	DISTRIBUTION	LINES	ODEDATED
OVERHEAD	UDSTRIBUTION	I I INF.5	OPERAIFI

Line	L	Length (Pole Miles)						
No.	Wood Poles	Steel Towers	Total					
1 Miles Beginning of Year	141.40	1.96	143.36					
2 Added During Year	3.20		3.20					
3 Retired During Year	0.50							
4 Miles End of Year	144.10	1.96	#VALUE					
5 *	<u>, </u>	•						
6 6								
7								
8								
9								
10								
11								
12								
13								
14								
15								

ELECTRIC DISTRIBUTION SERVICES, METERS AND LINE TRANSFORMERS

				Line Trar	nsformers
		Electric	Number of		Total
Line	Item	Services	Watt-hour	Number	Capacity
No.			Meters		(kva)
16	Number at beginning of year:			2,326	236209.0
17	Additions during year				
18	Purchased			70	6196.5
19	Installed				
20	Associated with utility plant acquired				
21	Total Additions	0	0	70	6196.5
22	Reductions during year:				
23	Retirements			46	2524.5
24	Associated with utility plant sold				
25	Total Reductions	0		46	2524.5
26	Number at end of year	#VALUE!	0	2,350	239881.0
27	In stock	•		274	33659.0
28	Locked meters on customers' premises				
29	Inactive transformers on system				
30	In customers' use				
31	In company's use				
32	Number at end of year		0	274	33659.0

	lled for concerning conduit, underground cable	Mile	s of Conduit Bank	Undergrou	ınd Cable	Submarine	e Cable
ie	Designation of Underground System	(Al	Sizes and Types)	Miles *	Operating Voltage	Feet *	Operating Voltage
٥.	(a)		(b)	(c)	(d) 23kv & 5kv	(e)	(f)
1		37.0)5	37.05	23kv & 5kv	0	
2							
3							
4							
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41							
42							
43							
44		TALS 37.0	5 Miles	37.05		0.000	

Annual Report of The Town of Danvers Year Ended December 31, 2011 STREET LAMPS CONNECTED TO SYSTEM

	LET LAIM 0 0		Type							
			Incande	scont	Mercury	Vapor	Florescent	& Ouartz	Sodiu	m
Line	City or Town	Total	Municipal	Other	Municipal	Other	Municipal	Other	Municipal	Other
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)
	Danvers	3489	(0)	(u)	(0)	280	(9)	(11)	2847	362
2										
3										
4										
5										
6										
7										
4 5 6 7 8 9										
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50										
51										
52	TOTALS	3489	0	0	0	280	0	0	2847	362

Next Page is 79

RATE SCHEDULE INFORMATION

1. Attach copies of all Filed Rates for General Consumers Show below the changes in rate schedules during year and the estimated increas or decrease in annual revenues predicted on the previous year's operations.

Effective Date	M.D.P.U. Number	Rate Schedule	Estimated Effect on Annual Revenues		
Dale	Number	Scriedule			
			Increases	Decreases	
		n/a			

	THIS RETURN IS SIGN	NED UNDE	R THE PENALTIES	OF PERJURY	
					Town Manager
					of Public Works
					Members of the
					Municipal Light Board
	SIGNATUR			XED OUTSIDE THE C BE PROPERLY SWO	COMMONWEALTH OF DRN TO
		SS			19
Then pe	rsonally appeared				
	And severally made oat subscribed according to				
	· ·		-		Notary Public or Justice of the Peace